



Central
Bedfordshire
Together

Appendix A

Community Safety Partnership Plan

2010 - 2012



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Glossary of Terms

Acronym	Description
ABG	Area Based Grant
B & L	Bedfordshire & Luton
CAA	Comprehensive Area Agreement
CBT	Central Bedfordshire Together
CCTV	Closed Circuit Television
CJS	Criminal Justice System
CSE	Community Safety Executive
DIP	Drug Intervention Programme
IOM	Integrated Offender Management
IQUANTA	An internet-based analysis tool developed and maintained by the Home Office. It turns statistical data into useful information for understanding and improving crime reduction and community safety performance. It was launched in 2003
LAA	Local Area Agreement
LCJB	Local Criminal Justice Board
MAPPA	Multi-Agency Public Protection Arrangements
MARAC	Multi-Agency Risk Assessment Conference
MSG	Most Similar Group
NHS	National Health Service
NI	National Indicator
ODG	Operational Delivery Group
PPO	Prolific and Priority Offender
PSA	Public Service Agreement
SNT	Safer Neighbourhood Team
TOR	Terms of Reference
YOT	Youth Offending Team

Introduction

Community Safety

Community safety is an area of concern for all communities. It is consistently a high public priority, and one that can affect the quality of life for individuals and entire communities. In recent years it has been acknowledged that tackling community safety issues cannot be done by the police alone, but is dependent on a number of organisations, and services, working together to find solutions to community problems.

This coordinated approach was encapsulated in the Crime and Disorder Act 1998, which made it a statutory duty for each local authority area to have a Community Safety Partnership in place, made up of representatives from:

Statutory Partners

Central Bedfordshire Council

Bedfordshire Police Authority

Bedfordshire Police

Bedfordshire & Luton Combined Fire Authority and Bedfordshire & Luton Fire & Rescue Service

NHS Bedfordshire

Bedfordshire Probation Trust (with effect from 1st April 2010)

Community safety covers a broad area of policy including, but not limited to:

- Policing
- Crime & Disorder
- Reduce Re-offending
- Substance Misuse
- Fire
- Anti-Social Behaviour
- Domestic Abuse

Community Safety Aims

Community Safety aims to reduce crime and disorder, antisocial behaviour and other behaviour affecting the local environment, as well as reducing the misuse of drugs, alcohol and other substances, reduce the fear of crime and increase public confidence in our service.

Central Bedfordshire Community Safety Partnership Plan

This Community Safety Plan is a statutory document, and aims to set out the priorities for action within Central Bedfordshire. Each year the community safety priorities are refreshed through a partnership strategic assessment process. These priorities will inform not only the work of the Community Safety Team but that of the statutory partners.

Central Bedfordshire Framework

Central Bedfordshire Together (previously Local Strategic Partnership)

Central Bedfordshire Together (CBT) is a non-statutory, multi-agency partnership, which match local authority boundaries. The CBT brings together, at a local level, the different parts of the public, private, voluntary and community sector; allowing different initiatives and services to support one another so that they can work together more effectively (*a full flow chart is shown as appendix a*).

The objectives of the CBT are:

- Identify what is needed locally, now and in the future, through community consultation and involvement
- Develop and implement a Central Bedfordshire Sustainable Community Strategy, to improve the economic, social and environmental well-being for all in the area
- Bring together and improve the planning and co-ordination of existing & future activities and services, of all sectors that operate in Central Bedfordshire
- Address cross-cutting themes of community engagement, sustainable development, diversity and partnership effectiveness

CBT is a whole structure and not just one tier. Within the framework there are four levels, one of which is the Thematic Partnerships, which bring together Thematic Groups.

The Theme Groups bring together key service providers and service users for a particular subject. The primary function of each group is to develop and implement action plans for their thematic priority area. Each group will ultimately be a sub-group or strategic partnership in their own right. The Community Safety Partnership is one of these thematic groups.

The Community Safety Partnership therefore has a requirement to feed into the Central Bedfordshire Framework, and to ensure its priorities link to those of Local Area Agreement (*see page 9 for more details*). As such there is a formal structure for the partnership.

There is one Executive Group, one Operational Group, and a further eight Delivery Groups of the Partnership. Having this structure ensures the right people are meeting and participating at the right level, that specialists are available in the right arenas; work is focussed and targeted (*appendix b*).

The Community Safety Executive Group

- Made up of senior officers from the statutory authorities identified in the Crime & Disorder Act 1998 – such as Central Bedfordshire Council, Police Authority, Police, Fire & Rescue, NHS & Probation
- Meeting monthly / every two months
- The group considers the Strategic Assessment, Partnership Plan, Funding, Performance, ODG Updates, Legislation updates, Best Practice and Compliance with National Standards. It will also sign off and authorise recommendations made by the ODG

The Operational Delivery Group (ODG)

- The aim of the group is to take a co-ordinated, problem solving approach to identifying, planning & implementing approved outcomes to support the priorities in the Partnership Plan
- Monthly meeting
- It will recommend the best way forward, and offer recommendations to the Executive Group to authorise and agree
- Partners will inform the group of progress in their areas, their action plans and from their Delivery groups

Delivery Groups

Delivery Group	Purpose
Integrated Offender Management Commissioning Group	Group oversees the IOM initiative in Bedfordshire
Alcohol Tasking Group	The Group act as a reference group for the partners & agencies involved in delivering the Alcohol Strategy It's purpose is to reduce the harmful effects of alcohol
Serious Acquisitive Crime Group <i>(including Vigilance)</i>	Includes crimes of Robbery, Burglary, Theft of Motor Vehicle, Theft from Motor Vehicle Partnership working to reduce crime, increase detections and support vulnerable communities <i>Vigilance is Domestic Burglary initiative, to look at reducing offences, protect vulnerable persons & communities</i>
Domestic Abuse Steering Group	To set out a co-ordinated approach to domestic abuse in Bedfordshire (ex Luton), that will be agreed & implemented by all partners & agencies, with clear links to safeguarding adults and children

Delivery Group	Purpose
Casualty Reduction Group	Group reviews safety measures, prevention measures and enforcement measures to maintain safety on Bedfordshire highways
Public Confidence Group	New group that will bring partners together to address Public Confidence as a theme across all work the partnership does. Focussing on the nine drivers of Confidence
Partnership Tasking Group	This group is the practical arm of the ODG, dealing with live time issues that need to be addressed
Intelligence Group	Partners will be tasked with data requirements for the Strategic Assessment. Environmental Scanning will take place

These groups are either developing, or working with a Delivery Plan / Action Plan. This plan outlines what priority areas the Delivery Group are working on, which agency is leading on the issue, the progress made to date and any performance measures. These delivery plans also take into account the targets and priorities that the partnership has adopted, and the group will work towards reducing those risks.

The high level details from these plans are fed back through the ODG and the Community Safety Executive, thus ensuring our priorities are on track, we have the right resources across the partnership working to the same goals and we can monitor progress on recommended initiatives and operations.

N.B. Within each organisation there will be other groups that meet, and other agencies that feed into this process. High level issues will be presented by the relative representative at the ODG. If there is a requirement, they may be taken further by the partnership.

Our Priorities

A Strategic Assessment is completed once a year, which identifies high risk areas to the Community Safety Partnership, and analyses priority areas that need to be tackled.

The Community Safety Priorities for 2010 - 2011 have been identified as:

Priority	Description
Reduce re-offending	We plan to work with re-offenders and pool our resources, to help re-offenders turn away from crime, using punishment and reform
Reduce Substance Misuse – Drugs & Alcohol	We aim to set up more intervention and treatment programs to help those adults and young people who are addicted to drugs and alcohol
Reduce Serious Acquisitive Crime (Domestic Burglary and Theft from Motor Vehicle)	We aim to reduce crime and the fear of crime, especially targeting burglary, vehicle offences and robberies
Reduce Anti Social Behaviour	To help combat anti-social behaviour, we will pull our resources together and use prevention, intelligence and enforcement
Reduce Domestic Abuse	We aim to provide more professional support to those at risk of domestic abuse, working closely with those involved in repeat incidents of domestic abuse, with clear routes into safeguarding adults and children
Casualty Reduction (Road Safety) <i>(this priority was adopted by the Community Safety Executive in late 2009. This was due to community concerns and feedback from customer surveys)</i>	We aim to reduce the number of people killed and seriously injured on our roads using a multi-agency approach looking at how to make our roads safer through engineering, raising safety awareness through education and where necessary the use of enforcement

These priority areas were identified using a priority matrix and risk matrix. Using this process ensures that we can compare partnership risks against each other in an intelligence and structured way. The end result ensures that we are working on the most important issues *(a copy of the priority and risk matrices are shown as appendix c & d)*.

The Community Safety Partnership also works with the priorities that are required under the Local Area Agreement.

Local Area Agreement

Local Area Agreements (LAAs) set out the priorities for a local area, agreed between Central Government and a local area (the local authority and Local Strategic Partnership) and other key partners.

LAA's are about what sort of place you want to live in. They set out the local priorities that will make your town, city or community a better place to be; they have been negotiated between all the main public sector organisations in the area, the local authority and Central Government.

The current targets for the Central Bedfordshire LAA are:

LAA Indicator	Description	2010 - 2011 Target	2011 - 2012 Target
NI 16	Serious Acquisitive Crime Rate	3,321 (-6%)	n/a
NI 32	Repeat incidents of domestic violence reviewed at the MARAC	28%	n/a
NI 30	Reduce Reoffending	n/a	n/a
NI 40	Drug users in effective treatment	+7% +55 clients 843 Total	n/a

These national targets could be changed by the Home Office in April 2011 and again in April 2012. If new targets are published, then the Community Safety Partnership will amend their targets to reflect the new requirements. Our performance templates will be altered, and our reporting structure will be advised.

Public Confidence Target

In 2006 a 'Fear of Crime' target was adopted by the Countywide Partnership. The target was to "*reduce the fear of crime when walking alone outside after dark*". The target was set at 39%, to be achieved by 2009; and the baseline for Bedfordshire was recorded at 27%. This target has now been exceeded, with an achieved figure of 46.7%.

There is now a Single Confidence Target, where the Home Office is expecting a 15% improvement on baselines, by the end of March 2012. Locally the target set for Bedfordshire Police and Central Bedfordshire Council is:

53.9% by end of March 2011
(interim target of 50% by end of March 2010)

58.6% by end of March 2012

In early 2010 the Community Safety Executive decided that there would be no further target adopted in Central Bedfordshire. A period of monitoring and review will take place, to ensure we fully understand what we are measuring and can make informed decisions in following years. The ODG will monitor the progress on this indicator, and report any areas of concern.

Community Safety Partnership - What we will to do

The Community Safety Team and statutory partners will work towards the following areas:

During 2010 - 2011
Establish a Radio link scheme in the north of Central Bedfordshire
Implement and review multi-agency licensed premise visits across Central Bedfordshire
Work towards the NHS Bedfordshire Strategy 'Healthier Bedfordshire', around the key priorities including Alcohol & Offenders
Work to Implement the Central Bedfordshire approach to No Cold Calling Zones
Recruit a Partnership Analyst to the Community Safety Partnership Team
Develop key analytical products to inform an intelligence led approach to our community safety priorities
Review the Domestic Abuse Strategy and Domestic Abuse Action Plan and include links with safeguarding adults and children
Review case management procedures for Anti-Social Behaviour
Agree and implement a Community Safety Communications Plan (internal and external) which will encompass all of the Statutory Partners
In the last two quarters of the year undertake scoping work around the current public engagement mechanisms within Safer Neighbourhood Policing Teams and the links/impact on Community Safety Forums & Community Safety Groups.
Review the proposals for Area Based Grant funding, and ensure they are robust going forward to the next year
Implement the Integrated Offender Management Programme which informs NI 30 – Reduce Reoffending (<i>see below for more details</i>)
Support the publicity campaign being run by the Safeguarding Adults Safeguarding Board

As listed above, an important piece of work being implemented during 2010 is the Integrated Offender Management Programme (IOM). Reducing re-offending impacts on crime levels, both in terms of volume and seriousness, which consequently makes communities safer. The Partnership will take an Integrated Offender Management approach to supervising and rehabilitating offenders by drawing organisations together to make the best use of shared skills and resources.

This will ensure that the Prolific and Priority Offender (PPO) scheme works in conjunction with the Drug Intervention Programme (DIP) arrangements, and that local authority services for example housing, social care, education and the CJS, are fully integrated to tackle social exclusion, to reduce crime and re-offending.

The highest priority will be given to offenders who present a high risk of harm to others or of repeat offending, as evidence from Government shows that 10% of offenders commit 50% of crime. Using a joined up approach, all partners will focus on the same group of offenders and prioritise resources with the explicit aim of cutting re-offending.

There are two main groups that look at these priority offenders:

- *Youth Offending Team (YOT)*
with main responsibility for the 'Prevent & Deter' strand of the scheme
- *Police/Probation*
with main responsibility for the 'Catch & Convict' and 'Rehabilitate & Resettle' strands of the scheme

In the last quarter of 2010 – 2011 the partnership team will meet to discuss requirements for the following year, and any key issues that have presented themselves. These will then be added into the plan for 2011 – 2012.

The Community Safety Team and statutory partners will work towards:

During 2011 - 2012

Work with the findings of the Total Place survey in terms of any identified service improvements (between central and local government agencies) and a better fit between any identified community needs and the total resources available

Report on the findings of the scoping work for Public Engagement (Community Safety Forums and Community Safety Groups) and make recommendations

Engage with Community Safety partnerships at a regional and national level to identify further best practice for adoption in Central Bedfordshire

Examine partnership funding opportunities available i.e. Being a Training Provider, Resource re-imburement

Impact Assessment

Central Bedfordshire Council wants to ensure that it provides services which address the needs of all members of the community. As such the council conducts Equality Impact Assessments as strategies, policies and services are developed to:

- Consider issues relating to age, disability, gender, gender reassignment, race, religion & belief and sexual orientation

- Obtain a clearer understanding of how different groups may be affected
- Identify changes which may need to be built into an initiative as it is developed
- Comply with legislative requirements & Identify good practice

The Community Safety Partnership is currently developing an Equality Impact Assessment which will take into account:

Groups	Highlighted areas
Disabled People	Greater risk of experiencing violence than non-disabled people 1 in 4 have experience hate crime Disabled women are found to be twice as likely to experience domestic violence as non-disabled people
Women	45% of women in England & Wales experience domestic violence, sexual assault or stalking during their lifetime It is estimated that 75% - 95% of rape cases are not reported to the police
Transgender	Transgender persons experience high levels of hate crime and hate incidents
Race/Religion/Belief	The Police estimate that most racial/religious hate crime is not reported because victims are too frightened or embarrassed
Sexual Orientation	The Police estimate that 90% of homophobic crime goes unreported because victims are too frightened or embarrassed 1 in 6 experiencing homophobic hate incidents in the last 3 years experienced a physical assault

(N.B. Issues shown in the 'Highlighted Areas' section are not exhaustive)

The Community Safety Partnership are cognisant of the work needed to address these agendas, and are currently in discussion with the Hate Crime Partnership to address long term areas of progress in this field, and it is hoped that the partnership will take the strategic lead for this in the future. A sub group of the partnership (Sexual Abuse) has commissioned an intelligence profile around the Sexual Abuse agenda, with a view to developing a Sexual Violence Action Plan, and its link with Domestic Abuse.

This work is developing at the moment, and following the results of the Impact Assessment, the Chair and Vice Chair of the Partnership will ensure the findings are taken forward in the work of the Partnership.

Reviewing our results

The partnership will be able to review the effect it is having within Central Bedfordshire, via a series of reporting and engagement mechanisms:

Mechanism	Expected Engagement
Confidence Surveys	Information from targeted members of the community, about how they feel and their vulnerabilities
Community Safety Forums	Identified local priorities, problem solving initiatives, partnership working, good news accounts
Youth Engagement Events	Young people identifying areas of concern, areas where joint agency working can take place and the effects of targeted problem solving work
Partnership Engagement Events (i.e. Fire Service Road Crash Events)	Members of the public give first hand information and take away targeted messages from partners
Public Meeting	Statutory requirement for the Community Safety Partnership to hold one event a year. Community engagement and involvement in identifying areas of concern and where improvements have been made
Increased reporting/referrals (i.e. Domestic Abuse)	Increased reporting, in certain areas, is a sign of good communication, involvement and support. We need more members of the community to come forward so support can be offered and provided
Action Plans	Ensuring a robust approach is taken when reviewing our actions plans. Updates are timely, concise and accurate. A Red, Amber and Green traffic light reporting system is maintained, to highlight areas of achievement and improvement. Actions have specific owners and work is carried out in partnership
Performance to NI's	At each CSE and ODG we will report back on our performance against our NI targets, to ensure we are able to address any areas of concern and task any remedial action to be taken
Sharing of Resources via ODG & CSE	Partners share & pool resources that are available, to ensure there is value for money for our communities, and we are not all targeting the same areas / problems without joining services
Review of Total Place	As one of the 13 Total Place sites across the country at the moment, we will work towards any identified service improvements (between central and local government agencies) and a better fit between any identified community needs and the total resources available

In addition to these mechanisms we will also review our partnership working by assessing the Community Safety Partnership against the Hallmarks of Effective Partnership Working (*pg 15 for more details*).

Performance Management

The performance management arrangements of the Community Safety Partnership will form part of a wider framework that is designed to ensure the general public and communities of Central Bedfordshire are fully engaged and informed.

The Performance Officer, located within the Community Safety Partnership Team, liaises with the statutory partners to obtain data and performance figures, to report on our targets via the ODG and the Community Safety Executive.

IQuanta remains an essential tool to allow comparisons with other similar partnerships against our performance. We report our positioning, and performance, to our regional Government Office based on the IQuanta data, which is also the mechanism the Home Office measure Partnerships against.

Funding for a Partnership Analyst has been agreed, and the post was approved, via the Community Safety Executive, in the summer of 2009. Recruitment will start in the first quarter of 2010. The Analyst will review data and performance, and investigate where risks and threats are present in the area. They will review hot spot areas, vulnerabilities, identify where partnership resources should be placed, offer recommendations and identify where our gaps are. They will be able to offer support to partners when they are under resourced and need analytical capability.

Communication

The Community Safety Partnership is committed to communicate its successes and results to residents of Central Bedfordshire. A host of community engagement events take place across the partnership, and performance results are fed back at these occasions. In addition articles are included in the 'Central Bedfordshire Newsletter' and on our Internet site.

At the yearly 'Meet the Public' meeting, proposed priorities are suggested to members of the public, information about current projects and work is provided, and feedback is sought. This feedback is disseminated to the relevant partner agency, or taken on board by the whole partnership, to use in the planning process or revise action plans.

As mentioned in '*What we will do 2010 – 2011*' a joint communications protocol is currently being agreed, which will ensure suitable messages are distributed by the whole partnership, around our priority areas and our results to date.

Joining up Delivery

Community safety is an important issue for all of our communities across Central Bedfordshire. It cuts across the work of partnerships and agencies who are focused on supporting children & young people, health & wellbeing and economic growth & the environment.

Developing local actions between all of the groups who work with our communities, will be a key part of the work undertaken by the partnership. This will be done in both continued development of local action plans, and in the delivery of those actions, to address the key priorities for Central Bedfordshire.

Members of the partnership engage with internal colleagues from Directorates across Central Bedfordshire to ensure Community safety is considered and joint working can take place. Linked with this are the plans and strategies that our partners, internal departments and other agencies work towards. Community safety needs to link to these plans, and provide assistance, guidance and support where required (*a full list of plans and strategies are shown as appendix e*).

Hallmarks

As part of the Crime and Disorder Reduction Partnerships reform Programme, the Home Office developed the 'Hallmarks of Effective Partnership'. These statutory requirements represent the key aspects of partnership working that underpin effective delivery through partnerships. Partnerships can use them to check their own effectiveness and to identify areas for improvement. The six elements are:

Hallmark
Empowerment and Effective Leadership
Visible and Constructive Accountability
Intelligence-Led Business Process
Effective and Responsive Delivery Structures
Engaged Communities
Appropriate Skills and Knowledge

Each hallmark comprises of two elements which are:

1. New statutory elements for partnership working
2. Suggested practice to achieve increased effective partnership, using the statutory requirements as a foundation

The Community Safety Partnership will use these hallmarks to ensure it is on track, identify areas for development and use them as a guide for improved partnership working.

In addition to these Hallmarks, the Community Safety Partnership, also forms part of the Comprehensive Area Agreement.

Comprehensive Area Agreement

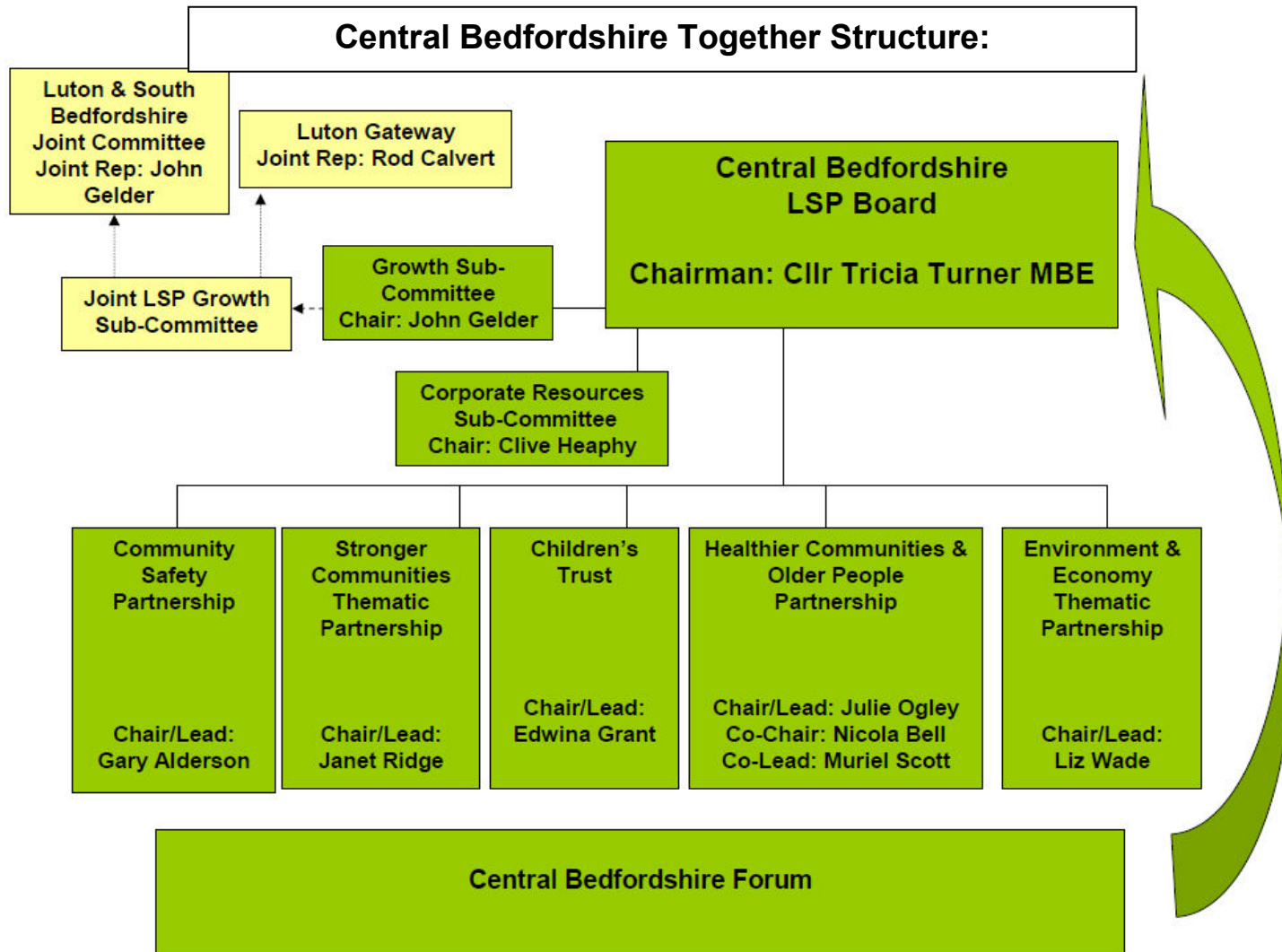
The Comprehensive Area Agreement (CAA) is a framework for independent assessment of public services in the country. It is area-based and focuses on outcomes and how well public bodies work with each other, the private & third sectors, other organisations and local communities. It is forward looking, assessing the prospects for future improvement.

The experience of local people is at the heart of CAA. It looks at how effectively local services are delivered by capturing people's perceptions and experiences. CAA is a single co-ordinated assessment through which the joint inspectorates (the Audit Commission and its five partners) review and report on how well local people are served by all the public services in their area.

There are two components of CAA:

Component	Detail
Area Assessment	Joint judgement by the inspectorates on outcomes in a local area. It is not a direct inspection report on the local authority or strategic partnership. It will provide a tool to help local strategic partnerships focus their plans for future improvement
Organisational Assessment	Combined assessment on the way local councils and fire & rescue services manage their performance and use their resources – assessed against the performance and delivery priorities for an area

Central Bedfordshire Council went through a CAA inspection in 2009. This inspection did not identify any areas of concern, or of improved action for Community Safety in Central Bedfordshire.



Appendix B

Central Bedfordshire Together (CBT)

Provide vision and strategic leadership, to improve the quality of life for existing and future residents of Central Bedfordshire. Bringing together & encouraging greater partnership working at a local level & with the different parts of the public, private, community & voluntary sectors; allowing different initiatives & services to support one another so that they can work together more effectively. To ensure that Sustainable Community Strategy is delivered & that each partner makes an effective contribution to that delivery

Community Safety Executive Group

Made up of senior officers from the statutory authorities identified in the Crime & Disorder Act 1998, plus Probation
Considers the Strategic Assessment, Partnership Plan, Funding, Performance, ODG Updates, Legislation updates, Best Practice, Compliance with National Standards, sign off of recommendations from ODG

Operational Delivery Group (ODG)

The aim of the group is to take a co-ordinated, problem solving approach to identifying, planning & implementing approved outcomes to support the priorities in the Partnership Plan

Serious Acquisitive Crime (SAC) Group

Includes crimes of Robbery, Burglary, Theft of MV, Theft from MV

Partnership working to reduce crime, increase detections and support vulnerable communities

Delivery Plans signed off

TOR as per Partnership TOR

(inc Vigilance – a Home Office Burglary initiative)

Public Confidence Group

A Public Confidence Action Plan will be created and will draw all of the other delivery groups work on confidence together

The plan will focus on the 9 drivers of confidence

This delivery group will be a virtual group, meeting once a quarter to review the Public Confidence Action Plan

Alcohol Tasking Group

The Group act as a reference group for the partners & agencies involved in delivering the Alcohol Strategy

Purpose is to reduce the harmful effects of alcohol. We have adopted the key elements of the National Strategy. We will address the reduction of alcohol related harm via 3 blocks. Children & Young People Health Community Safety

Delivery Plan in place

Domestic Abuse Steering Group

To set out a co-ordinated approach to domestic abuse in Bedfordshire (ex Luton), that will be agreed & implemented by all partners & agencies

To identify key actions required to tackle domestic abuse in Bedfordshire (ex Luton)

Delivery Plan in place

TOR in place

Integrated Offender Management Commissioning Group

Set up to oversee the IOM initiative in Bedfordshire

IOM builds on the success of the PPO programme, DIP Programme & MAPPA – to prevent, deter, catch & convict offenders by enhancing efforts to rehabilitate & resettle them

Thought will need to be given to this group continuing following the launch of IOM

Partnership Tasking Group

Will be the practical arm of the ODG, dealing with live time issues that need to be addressed

Will review where resources need to be placed, & which areas are in need of additional support

This group will feed up to the ODG any recommendations that need to be sanctioned / taken further

TOR as per the Partnership TOR

Intelligence Group

Will review the requirements of the Strategic Assessment

Partners will be tasked with data requirements for the Strategic Assessment

Environmental Scanning will take place by partners – i.e. what risks have they noted to their organisation in the next 12 months that will impact the CSP?

TOR as per the Partnership TOR

Casualty Reduction Group

Partnership meeting to reduce Killed and Serious Injured on the roads of Bedfordshire

Agreed in Autumn of 2009 to bring the group under the Community Safety Executive Group for reporting purposes

Appendix C

Priority Matrix from the Strategic Assessment

		High Volume	MSG performance	Increasing trend	LAA Priority	Individual agency priority	Partnership priority	Community/SNT Priority	PSA	National indicator	Total
Acquisitive crime	Serious acquisitive crime	✓			✓	✓	✓	✓	✓	✓	7
	Bicycle theft		✓	✓							2
	Domestic burglary	✓		✓	✓	✓	✓		✓	✓	7
	Non-domestic burglary	✓	✓	✓		✓		✓			5
	Robbery		✓		✓		✓		✓	✓	5
	Theft from person										0
	Theft of Vehicles		✓		✓	✓	✓		✓	✓	6
Theft from Vehicles	✓	✓		✓	✓	✓	✓	✓	✓	8	
Violent Crime	Violent crime	✓				✓	✓		✓	✓	5
	Wounding	✓				✓	✓		✓	✓	5
	Common assault			✓					✓	✓	3
	Domestic violence	✓	*	*	✓		✓		✓	✓	5 (*)
	Sexual offences		*	✓			✓		✓	✓	4 (*)
Other crime and disorder issues	Criminal damage	✓				✓	✓	✓		✓	5
	Anti-social behaviour	✓	*	✓		✓	✓	✓	✓	✓	7 (*)
	Substance misuse	*		✓	✓	✓		✓	✓	✓	6 (*)
	Hate crime	*									0 (*)
	Casualty reduction	*		*		✓		✓		✓	3 (*)
	Reducing reoffending		*		✓	✓		✓	✓	✓	5 (*)
	Public confidence		*			✓	✓	✓	✓	✓	5 (*)

* = misleading/inadequate data/no data available

Appendix D

Risk Matrix from the Strategic Assessment

		Current MSG performance	Trend	Harm	Current activity	Community concern	Total
Acquisitive crime	Serious acquisitive crime	3	3	3	1	3	13
	Bicycle theft	2	2	1	2	1	8
	Domestic burglary	2	3	3	1	1	10
	Non-domestic burglary	3	3	2	3	2	13
	Robbery from the person	2	2	3	2	1	10
	Theft from person	1	1	2	2	1	7
	Theft of Vehicles	2	1	2	2	2	9
	Theft from Vehicles	3	1	2	2	3	11
Violent Crime	Violent crime	3	3	3	1	1	11
	Wounding	3	1	3	1	1	9
	Common assault	*	3	3	1	1	8 (*)
	Domestic violence	*	3	3	1	1	8 (*)
	Sexual offences	*	3	3	2	1	9 (*)
Other crime and disorder issues	Criminal damage	2	1	2	2	3	10
	Anti-social behaviour	*	3	3	1	3	10 (*)
	Substance misuse	*	*	3	1	3	7 (*)
	Hate crime	*	*	3	3	1	7 (*)
	Road safety	*	*	2	1	3	6 (*)
	Reducing reoffending	*	3	3	1	3	10 (*)
	Public confidence	*	3	3	2	3	11 (*)

(if printing in black & white, please be aware the differentiation in grid colours will not be clear)

Appendix E

- A Corporate Strategy for Older People 2007 - 2012
- Joint Strategic Needs Assessment
- NHS Bedfordshire - Strategic Plan 2009 – 2013
- NHS Bedfordshire – Operational Plan of Commissioning Priorities 2010 - 2011
- Supporting People Strategy 2006 - 2011
- Children and Young People's Plan 2010 - 2013
- Local Transport Plan 2006/07 - 2010/11
- Road Safety Strategy - 2010
- Central Bedfordshire's Sustainable Community Strategy 2003 - 2013
- Bedfordshire's Local Area Agreement 2008 - 2011
- Bedfordshire Drugs Strategy
- Alcohol Strategy
- B & L Joint Economic Development Strategy
- Bedfordshire Cultural Strategy 2007 - 2021
- Bedfordshire Domestic Violence Strategy
- Empty Homes Strategy 2008 - 2011
- Homelessness Prevention Strategy 2008 - 2013
- The Bedfordshire Policing Plan 2010 - 2011
- The LCJB Strategy
- Bedfordshire and Luton Fire and Rescue Service Community Risk Management Plan 2009 – 2012
- Aragon Housing Community Development Strategy 2009 - 2012